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FAA issue an emergency airworthiness directive (AD) to address a potential battery fire risk in the 787 and require operators to temporarily cease operations (16 January)



As a result of an in-flight, Boeing 787 battery incident earlier today (16/1) in Japan, the FAA will issue an emergency airworthiness directive (AD) to address a potential battery fire risk in the 787 and require operators to temporarily cease operations. Before further flight, operators of U.S.-registered, Boeing 787 aircraft must demonstrate to the Federal Aviation Administration (FAA) that the batteries are safe.

ANUAR

The FAA will work with the manufacturer and carriers to develop a corrective action plan to allow the U.S. 787 fleet to resume operations as quickly and safely as possible.

The in-flight Japanese battery incident followed an earlier 787 battery incident that occurred on the ground in Boston on January 7, 2013. The AD is prompted by this second incident involving a lithium ion battery. The battery failures resulted in release of flammable electrolytes, heat damage, and smoke on two Model 787 airplanes. The root cause of these failures is currently under investigation. These conditions, if not corrected, could result in damage to critical systems and structures, and the potential for fire in the electrical compartment.

Boeing Chairman, President and CEO Jim McNerney issued the following statement today after the U.S. Federal Aviation Administration (FAA) issued an emergency airworthiness directive that requires U.S. 787 operators to temporarily cease operations and recommends other regulatory agencies to follow suit: "The safety of passengers and crew members who fly aboard Boeing airplanes is our highest priority. "Boeing is committed to supporting the FAA and finding answers as quickly as possible. The company is working around the clock with its customers and the various regulatory and investigative authorities. We will make available the entire resources of The Boeing Company to assist.

"We are confident the 787 is safe and we stand behind its overall integrity. We will be taking every necessary step in the coming days to assure our customers and the traveling public of the 787's safety and to return the airplanes to service.

"Boeing deeply regrets the impact that recent events have had on the operating schedules of our customers and the inconvenience to them and their passengers."

Qatar Airways Chief Executive Officer Akbar Al Baker said: "I previously stated that Qatar Airways will only stop operating our Dreamliners if we receive such an instruction from regulators.

"Safety remains the number one priority for Qatar Airways. We ensure all our aircraft meet the most stringent safety standards and this will not be compromised in any way.

"In light of recent events surrounding the Boeing 787 Dreamliner worldwide, we are actively working with Boeing and the regulators to restore full customer confidence in the 787.

"Oatar Airways will resume 787 operations when we are clear that the aircraft meets the full requirements of the Airworthiness Directive and our standards which assure the safety of our passengers and crew at all times. So we are not flying the aircraft until and only such a time this is achieved.

▶ 1/01/2013

- On 1 January 2013 the new Director General of EUROCONTROL, Frank Brenner, officially started his five year mandate in charge of the Agency →
- Simon McNamara new Director General of ERA ightarrow



• A4A Commends Senate Confirmation of Michael P. Huerta as Administrator of the Federal Aviation Administration

▶ 2/01/2013

- Dubai Airports opens the world's first A380 concourse at Dubai International
- Boeing announced today an order by Aviation Capital Group (ACG) for 60 737 MAX airplanes
- Another year of strong growth at BORDEAUX AIRPORT: +8.9% →

▶ 3/01/2013

- United Airlines launches first international Dreamliner service between Los Angeles International Airport and Tokyo Narita International Airport
- Jet2.com and package holiday specialists, Jet2holidays, have today announced the promotion of Steve Heapy to Chief Executive Officer
- The new airberlin Business Class

▶ 7/01/2013

- China Southern, China Eastern, Xiamen Airlines and China Airlines form "Greater China Connection" Partnership
- Wolfgang Prock-Schauer to be the new CEO at airberlin ightarrow
- Change in leadership at Liverpool John Lennon Airport incoming CEO Matthew Thomas is currently Commercial Director for the Vantage Airport Group



AEROPORT DE BORDEAUX

▶ 8/01/2013

- Boeing 787 fire at Boston airport
- Embraer selects Pratt & Whitney's PurePower Engines for Second Generation of E-Jets
- Berlin Brandenburg Airport: The proposed opening date of 27 October 2013 is no longer viable
- Virgin Atlantic appoint American Airlines VP Craig Kreeger as the next CEO
- American Airlines and Qatar Airways announce new code-share relationship
- ▶ 9/01/2013
- Austrian takes off with new long-haul cabin
- 11/01/2013
- Singapore Airlines firms up order for more A380s and A350 XWBs ψ



- US FAA will review Boeing 787 Design and Production
- ▶ 14/01/2013
- Citilink orders 25 Airbus A320neo
- ▶ 15/1/2013
- BOC Aviation orders 50 A320 Family aircraft, including 25 NE0
- ▶ 16/01/2013
- Gulf Air begins restructuring process to reduce losses and better serve its customers and the Kingdom of Bahrain → GUI



• Ryanair: Announce first Non-European Bases - Fez & Marrakech

▶ 18/01/2013

• SAS and Singapore Airlines launch joint venture between Scandinavia and Singapore

JANUARY

- ▶ 21 /01/2013
- Southwest Airlines offers new boarding option \rightarrow
- M.A.G today announces that it has been successful in its bid to acquire Stansted Airport
- Across Europe pilots and cabin crews 'Walk out' for Passenger Safety

> 23/01/2013

- Malaysia Airlines commences Paris journey with A380 →
- EUROCONTROL has issued its European Action Plan for the Prevention of Runway Excursions

▶ 24/01/2013

- Republic Airways, American Airlines sign Long-term Agreement \rightarrow
- Southwest Airlines reports increase in annual profits; 40th consecutive year of profitability
- Embraer and Republic Airways sign USD 4 billion contract for up to 94 E175 Jets

REPUBLIC AIRWAYS

HOP/

▶ 28/01/2013

- Air France today revealed the name and commercial offering of its new regional airline, HOP! \rightarrow
- OLT Express Germany cancels flight operations from today (Sunday, January 27th, 2013) 12:00 p.m. with immediate effect
- SCAC appoints new President, Andrey Kalinovsky

▶ 29/01/2013

• U.S. Transportation Secretary LaHood announces that he will not serve for a second term

▶ 30/01/2013

 The European Commission decided to prohibit the acquisition of the logistics company TNT Express by its competitor UPS →



 The European Aviation Safety Agency (EASA) has released an updated roadmap to tackle key aviation safety risks

▶ 31 /01/2013

- Virgin Australia welcomes ACCC clearance of the acquisition of Skywest Airlines
- Malaysia Airlines joins oneworld ψ



• Iberia unveils new long-haul Business and Economy class



Are Corporation (OTCOB: AAMRO), the parent company of American Airlines, Inc., and US Airways Group, Inc.(NYSE: LCC) today announced that the boards of directors of both companies have unanimously approved a definitive merger agreement under which the companies will combine to create a premier global carrier, which will have an implied combined equity value of approximately \$11 billion based on the price of US Airways' stock as of February 13, 2013.

FEBRUARY

Operating under the American Airlines name, one of the most recognized brands in the world, the combined airline will have a robust global network and a strong financial foundation. The merger will offer benefits to both airlines' customers, communities, employees, investors, and creditors. Customers will have access to more choices and increased service across the combined company's larger worldwide network and through an enhanced oneworld® Alliance, of which American Airlines is a founding member. With firm orders for more than 600 new mainline aircraft, the combined airline will have one of the most modern and efficient fleets in the industry, and a solid foundation for continued investment in technology, products, and services.

Thomas Horton, Chairman, President and Chief Executive Officer of American Airlines, will serve as Chairman of the combined airline's Board of Directors through its first annual meeting of shareholders, and will also serve as the combined airline's representative to the oneworld Alliance, of which he is currently chairman, and International Air Transport Association for the same duration. Doug Parker, Chairman and CEO of US Airways, will serve as Chief Executive Officer and a member of the Board of Directors. Mr. Parker will assume the additional position of Chairman of the Board following the conclusion of Mr. Horton's service. The Board of Directors will initially be made up of twelve members. The Board will be comprised of three American Airlines representatives, including Tom Horton, four US Airways representatives, including Doug Parker, and five AMR creditor representatives.

The combined airline will offer more than 6,700 daily flights to 336 destinations in 56 countries. The combined airline is expected to maintain all hubs currently served by American Airlines and US Airways, resulting in more travel options for customers. Both airlines expect that the regional carriers they own - AMR Corporation's American Eagle and US Airways' Piedmont and PSA - will continue to operate as distinct entities, providing seamless service to the combined airline. The company will be headquartered in Dallas-Fort Worth and will maintain a significant corporate and operational presence in Phoenix. "Today, we are proud to launch the new American Airlines - a premier global carrier well equipped to compete and win against the best in the world," said Tom Horton, Chairman, President, and Chief Executive Officer of American Airlines. "Together, we will be even better positioned to deliver for all

American Airlines

of our stakeholders, including our customers, people, investors, partners, and the many communities we serve.

Doug Parker, Chairman and Chief Executive Officer of US Airways, said, "Today marks an exciting new chapter for American Airlines and US Airways. American Airlines is one of the world's most iconic brands. The combined airline will have the scale, breadth and capabilities to compete more effectively and profitably in the global marketplace. Our combined network will provide a significantly more attractive offering to customers, ensuring that we are always able to take them where they want to travel, when they want to qo."

The combined airline is expected to:

- Provide the most service across the East Coast and Central regions of the U.S., including the East Coast shuttle, enhancing the combined carrier's competitive position
- Expand its presence and further strengthen the network in the Western U.S.
- Bolster American's industry-leading position in Latin America and the Caribbean
- Enhance connectivity within the oneworld Alliance including joint businesses with British Airways
 and Iberia across the Atlantic and with Japan Airlines and Qantas across the Pacific creating more
 options for travel and benefits both domestically and internationally
- Serve 21 destinations in Europe and the Middle East
- Maintain current hubs of both American Airlines and US Airways, resulting in more choices for customers
- Improve traffic flows through the existing hubs of both carriers
- Expand service from those hubs to offer increased service to existing markets and service to new cities
- Provide an industry-leading travel experience through innovative initiatives intended to increase comfort and connectivity for all customers
- Improve valuable loyalty program benefits through expanded opportunities to earn and redeem miles across the combined network

- ▶ 1/02/2013
- AirAsia X officially took off with the "Quiet Zone" on all its long-haul flights across China, Taiwan, Japan, Korea, Australia, Nepal →

4/02/2013

- Alitalia ATR 72-212A accident
- Etihad Airways' net profit jumps 200% US\$42 million
- Air Lease Corporation (ALC) has signed a contract for 25 A350 XWB Family aircraft
- Jetstar Hong Kong announce the appointment of Mr Edward Lau as the airline's Chief Executive Officer
- ► 6/02/2013
- The Supervisory Board of LOT Polish Airlines has decided to appoint to the position of CEO – Sebastian Mikosz →



IAG: Tender Offer over Vueling Airlines S.A.'s Shares

▶ 7/02/2013

 ICAO Environmental Protection Committee delivers progress on new aircraft CO2 and noise standards. "This new noise standard is an important step for aviation and will provide a much quieter environment for the many communities living in proximity to the world's airports," commented ICAO Secretary General, Raymond Benjamin

- The International Air Transport Association (IATA) identified four priorities to make air cargo more secure and urged stakeholders to move forward on the implementation of the Secure Freight principles
- Air Canada to Introduce International Premium Economy Cabin; Adds five new Boeing 777-300ER aircraft to mainline fleet ψ



▶ 8/02/2013

 Air Pacific Chairman Nalin Patel today announced that the airline's Managing Director and CEO, David H. Pflieger, Jr., has notified the Board of Directors of his decision to leave the airline

11/02/2013

- Ryanair announce it will increase the €2 EU261 levy to €2.50 per passenger for all bookings made from 1st March 2013 in order to fund an expected increase in its EU261 costs in "force majeure" cases where the airlines are clearly not responsible for delays or cancellations
- ▶ 12/02/2013
- CANSO and ICAO cooperate to improve safety in Air Navigation Services
- Bahrain Air held an Extraordinary General Meeting at which the shareholders made the decision to announce the company's immediate suspension of operations and to file for voluntary liquidation in accordance with the Kingdom of Bahrain's Commercial Companies Law →





- 13/02/2013
- ICAO decision temporarily restricts carriage of Lithium Ion Aircraft batteries as cargo on passenger aircraft
- The Board of Directors of SAA announces that after careful consideration of recent developments, it has decided to place the acting CEO, Mr. Vuyisile Kona on precautionary suspension
- airberlin and Air Seychelles sign landmark codeshare agreement
- ▶ 15/02/2013
- Iberia receives its first Airbus A330
- ▶ 19/02/2013
- Malaysia Airlines orders up to 36 ATR 72-600s
- Executive Board recommends to Supervisory Board that Lufthansa purchase 108 aircraft for the entire Group →



- ▶ 20/02/2013
- AirAsia Berhad ("AirAsia") through its investment arm, AirAsia Investment Ltd. ("AAIL") has submitted an application to the Indian Foreign Investment Promotion Board ("FIPB") to seek approval for AAIL to invest 49% into a proposed Indian joint venture together with Tata Sons Limited and Mr. Arun Bhatia of Telestra Tradeplace Pvt. Ltd

- Russia's llyushin Finance Co. signs purchase agreement for up to 42 Bombardier CSeries aircraft
- ▶ 21/02/2013
- ELFAA airlines break 200 million passenger mark for 2012 →
- Etihad Airways is to expand significantly its reach across Africa after signing a strategic commercial partnership agreement with Kenya Airways



▶ 25/02/2013

- The Alitalia Board of Directors and Mr. Andrea Ragnetti, CEO have mutually agreed to terminate their relationship ψ



> 27/02/2013

- European Commission prohibits Ryanair's proposed takeover of Aer Lingus
- Etihad Airways confirm the airline has concluded a transaction with Jet Airways to purchase the Indian carrier's three pairs of Heathrow slots for US\$70 million





Increased liberalization of air carrier ownership and control, improved convergence of the myriad consumer protection regimes applicable to passengers and airlines, enhanced air cargo liberalization, as well as renewed focus on minimizing State taxes and charges on air travel and transport were among the key long-term targets agreed to at ICAO's Sixth Worldwide Air Transport Conference (ATConf/6), held at ICAO Headquarters in Montréal.

"It was critical, in light of the projected growth of our sector and its increasing importance as a fundamental driver of economic development and prosperity worldwide, that ICAO forge ahead on these new regulatory tools at this time," stressed ICAO Council President, Roberto Kobeh Gonzalez. "These concrete measures represent significant advances for ICAO, for the international aviation community, and especially for the world's passengers, airlines and airports."

Participants to the once-a-decade ICAO event agreed to tear down the barriers that characterize today's excessively restrictive air services agreements. Doing so will permit world airlines to draw on new sources of investment capital and management expertise. In the area of airline ownership and control, the Conference agreed that a move toward increased multilateralism would deliver more equity and dependability to profit margins across the entire air transport value chain. It also encouraged enhanced cooperation amongst national and regional competition authorities to further support this progress.

A new multilateral agreement agreed to in the air cargo area is similarly expected to drive increased liberalization and boost global trade. Air transport currently moves 35 per cent of annual global cargo by value.

"The transition from a framework of exclusively State-owned airlines and airports to one of increased competition and liberalization has been a positive one in recent decades," highlighted ICAO Secretary General, Raymond Benjamin, "however, we had reached a point where further action was required. The decisions taken by our Sixth Air Transport Conference demonstrate the global aviation community's commitment to deliver increased international integration in these areas, but in a manner that respects and ensures a more level playing field, improved price transparency and streamlined consumer protection approaches."

- ▶ 1/03/2013
- Lufthansa takes delivery of first A320 with sharklets

▶ 3/03/2013

Qatar Airways to launch Chicago route with reduced capacity and postpones Chengdu start-up

- 7/03/2013
- + LATAM Airlines Group chooses oneworld as its global alliance ψ



- The Civil Air Navigation Services Organisation (CANSO) has outlined a comprehensive series of actions to achieve seamless global airspace
- Transaero Airlines and easyJet appointed by the national aviation authorities on the Moscow-London route, have reached an agreement to conclude a commercial contract →



- SAS and Swissport International signed Letter of Intent: Swissport to take over SAS Ground Handling
- WestJet and Air France today announced they have entered into a code-share agreement enabling Air France to offer its customers 15 new Canadian routes operated by WestJet
- China Airlines elects Huang-Hsiang Sun as Chairman

▶ 8/03/2013

 Hartmut Mehdorn appointed CEO of Berlin Brandenburg Airport →

11/03/2013

 Philippines' AirAsia, Inc. enters into a Strategic Alliance Agreement with Ambassador Alfredo Yao, who is the majority shareholder of Zest Airways, Inc. and Asiawide Airways, Inc.

12/03/2013

 The Federal Aviation Administration (FAA) approved the Boeing Commercial Airplane Company's certification plan for the redesigned 787 battery system, after thoroughly reviewing Boeing's proposed modifications and the company's plan to demonstrate that the system will meet FAA requirements →



▶ 13/03/2013

- European Commission announce a package of measures to ensure that air passengers have new and better rights to information, care and re-routing when they are stranded at the airport. At the same time there will be better complaint procedures and enforcement measures so passengers can actually obtain the rights to which they are entitled
- Agreement between lberia and unions allows company to resume normal activity
- Patrick Ky appointed as new EASA Executive Director →

esa

▶ 14/03/2013

5

- SWISS sees operating profit fall to CHF 212 million; Airbus A340s to be replaced with Boeing B777-300ERs
- Airbus delivers 100th A380: Sixth aircraft for Malaysia Airlines handed over in Toulouse

- 15/03/2013
- Turkish Airlines has signed a contract for up to 117 A320 Family aircraft (25 A321ceo, 4 A320neo, 53 A321neo and options for 35 additional A321neo aircraft) ψ



- Airbus A330 Becomes Flagship Aircraft for Fiji's National Airline
- Airports Council International-North America's (ACI-NA) President, Gregory O. Principato, today announced that he intends to step down from leadership of the association on June 30, 2013
- ▶ 17/03/2013
- 2013 Air Transport News Awards Turkish Airlines, Istanbul Ataturk Airport, AirAsia, Genève Aéroport, Angela Gittens and Raymond Benjamin among the winners ψ



- 18/03/2013
- The International Civil Aviation Organization (ICAO) and UNWTO signed a special Joint Statement on Aviation and Tourism today, acknowledging the intention of the two UN agencies to begin cooperating more closely on issues of common priority
- + Lion Air orders 234 A320 Family aircraft ψ



- 19/03/2013
- Ryanair signed an agreement with the Boeing Company to purchase 175 new Next Generation 737-800 airplanes
- 21/03/2013
- European Commission refers Portugal to the Court of Justice over ground handling services at Lisbon, Porto and Faro airports
- ▶ 25/03/2013
- Hawaiian Airlines orders 16 A321neo aircraft →



 Former London Heathrow Chief Executive Tony Douglas has been appointed as CEO of Abu Dhabi Airports Company (ADAC), it was announced today. Mr. Douglas, formerly CEO at Abu Dhabi Ports Company (ADPC), will lead the transformation of Abu Dhabi's international gateway through one of the most ambitious airport expansion schemes in the world →



 Jean-Cyril Spinetta and Leo van Wijk announced that they will be stepping down as the Group's Chairman and CEO and Vice Chairman and Deputy CEO respectively, on 1st July 2013

▶ 26/03/2013

- Ryanair announce a new collective agreement with all its cabin crew, which will result in pay increases and favourable rostering arrangements across the airline, as well as new pilot agreements at the majority of those Ryanair bases whose long term pay deals were due to expire in April this year
- Virgin Australia today welcomed the sanction of the High Court of Singapore for the proposed acquisition of 100% of the issued share capital in Skywest Airlines ψ



> 27/03/2013

• Qantas and Emirates have welcomed the Australian Competition and Consumer Commission's (ACCC) approval of their partnership for a period of five years ψ



- The Ryanair Pilot Group (RPG) rejects Ryanair's latest claims (26th March 2013) of new pay agreements for their pilots
- The International Civil Aviation Organization (ICAO) has announced the formalization of a new project with Indonesia, aimed at improving the management and reduction of its aviation carbon emissions

▶ 29/03/2013

 Together with SWISS, Austrian Airlines is officially joining the Joint Venture between Lufthansa and Japanese airline ANA on 1 April 2013

▶ 31/03/2013

 Qantas and Emirates have marked the official start of their historic partnership, with the first Qantas flights departing from Sydney and Melbourne to London via the international hub of Dubai APRIL

The International Civil Aviation Organization (ICAO) and The International Air Cargo Association (TIACA) signed a Declaration of Intent today to strengthen co-operation on technical matters. The declaration was officially signed in Dallas at TIACA's 2013 Executive Summit by the Association's Chairman, Michael Steen, and by ICAO's Secretary General, Raymond Benjamin.

Under the terms of the new agreement, ICAO and TIACA will work more closely on air cargo and mail security and facilitation, accelerating the evolution from paper-based to electronic processes, environmental stewardship, the liberalization of market access for air cargo services, and air cargo safety.

Michael Steen said: "This is another highly significant breakthrough in the new era of collaboration between our industry and leading regulatory bodies. ICAO is taking a lead in critical areas of aviation, such as security and the environment, and the Secretary General and his team have made a clear point of meeting with us, listening to our views and participating in our events to learn more about the requirements and concerns of the air cargo industry. ICAO clearly sees air cargo as the vital industry that it is and we welcome the opportunity to help this important global standards setter realize its objectives, based on a stronger understanding of the views of our sector."

Raymond Benjamin, added: "ICAO has been grateful for the input and advice received by TIACA as we have begun to develop closer ties with the air cargo sector. With this agreement now supporting our



The International Air Cargo Association

future cooperation across a wide range of shared priorities, ICAO will be focusing its near-term efforts on evolving our regulatory frameworks with States and industry stakeholders, including TIACA, toward the greater liberalization of air cargo services."

ICAO and TIACA have agreed to 'consult, confer and cooperate on a continuous basis, over an above attendance at formal meetings. They will keep each other informed of project activities and programs of work in the areas identified in the Declaration of Intent.

- ▶ 1/04/2013
- Armavia announced the decision to begin bankruptcy proceedings and suspend operations on April 1, 2013
- > 2/04/2013
- Avia Solutions Group confirmed the final sale of all its shares in a charter flight carrier Small Planet Airlines. Under the sale agreement, the Group sold its 95.5% stake in Small Planet Airlines UAB (Lithuania) and Small Planet Airlines

Sp. z o. o. (Poland) to an investment group led by the carrier's management team \rightarrow

- Ethiopian Airlines and Oman Air enter in to code share agreement
- ▶ 4/04/2013
- Spain's National Securities Market Commission (CNMV) has approved International Airlines Group's (IAG) revised offer for Vueling



small planet

 The application made by AirAsia through its investment arm, AirAsia Investment Ltd. to the Foreign Investment Promotion Board of India seeking approval for a 49% investment into an Indian joint venture company named 'AirAsia (India) Pvt Ltd" partnering Tata Sons Limited and Mr. Arun Bathia of Telestra Tradeplace Pvt. Ltd. has been granted a formal approval on Thursday, 4 April 2013

▶ 5/04/2013

- Boeing completed a 787 certification demonstration flight today on line number 86, a Boeing-owned production airplane. Today's flight marks the final certification test for the new battery system, completing the testing required by the U.S. Federal Aviation Administration (FAA)
- ▶ 8/04/2013
- Emirates will launch a direct service between Milan and New York from 1st October 2013 \rightarrow
- United Airlines and the Port Authority of New York & New Jersey have signed a 20-year

lease extension through which United will maintain its significant presence at Newark Liberty International Airport and make further investments to ensure the airport remains one of the country's premier global gateways

- ▶ 10/04/2013
- A4A calls on DHS to drop plan for Customs Preclearance Facility in Abu Dhabi
- Porter Airlines signs purchase agreement for up to 30 Bombardier CS100 Aircraft; Becomes CSeries aircraft's Canadian Launch Customer →

porter

- ▶ 11/04/2013
- Virgin Australia completes Skywest acquisition
- US Airways, Inc. announces pricing of \$820 million aircraft financing

▶ 12/04/2013

- The International Air Transport Association (IATA) announced an organizational restructuring of its main divisions and regional operations to even better address the needs of its 240 member airlines
- ▶ 15/04/2013
- WestJet expands code share with AA ψ



- ▶ 16/04/2013
- US FAA: New airworthiness directive (AD) for all The Boeing Company Model 737-600, -700, -700C, -800, -900, and -900ER series airplanes
- Jet Airways signs code share agreement with South African Airways
- Plans to open up ground-handling services at major EU airports to more competition by increasing the minimum number of service providers were backed by Parliament in a vote on Tuesday 16 April
- ▶ 18/04/2013
- The Board of Directors of Alitalia CAI, which met today under the chairmanship of Roberto Colaninno, co-opted Gabriele Del Torchio to the Board of Directors of the Company and appointed him Chief Executive Officer
- ▶ 19/04/2013
- FAA approves Boeing 787 battery system design changes



APRIL

- SAA appoints Monwabisi Kalawe as the new CEO ightarrow
- ▶ 22/04/2013
- Ryanair extends reserved seating to 8 rows
- > 23/04/2013
- Virgin Australia welcomes ACCC clearance of proposed acquisition of 60% of Tiger Australia
- Vueling Shareholders accept IAG offer
- TIACA elects Oliver Evans as Chairman ightarrow

▶ 24/04/2013

- Singapore Airlines has agreed to acquire another 9.9% of Virgin Australia in a move that will increase its stake to 19.9%
- Jet Airways and Etihad Airways forge strategic alliance under FDI policy of government of India ψ



▶ 25/04/2013

- Etihad Airways and Air Canada to introduce code share services
- China's CAS signs GTA with Airbus for 60 aircraft
- ▶ 26/04/2013
- Qatar offer to serve as ICAO Permanent Seat →
- AirAsia submit NOC application to Ministry of Civil Aviation of India

٠	ANA is pleased that the Japan Civil Aviation Bureau (JCAB) has is-
	sued a revised Technical Circular Directive for the 787, enabling us to
	begin preparations to return ANA's Dreamliner fleet to service

- South African Airways and Air Seychelles announce code share agreement
- ▶ 27/04/2013
- Ethiopian Boeing 787 Dreamliner first in the world to resume service ψ



▶ 30/04/2013

8 2013 REVIEW

- Robert Sharp appointed CEO for Tiger Australia
- The UK Civil Aviation Authority (CAA) has today published for consultation its initial proposals for the economic regulation of Heathrow, Gatwick and Stansted airports to ensure passengers are protected after April 2014 →





Allianci



MAY

ICAO and ATAG Sign Joint Statement on Sustainable Approaches to Emissions Reduction (24 May)

CAO Council President Roberto Kobeh Gonzalez (right) and ATAG Executive Director Paul Steele (left) after signing the special Joint Statement. Worldwide, international aviation activity currently accounts for around 2 per cent of global man-made carbon dioxide emissions. Recognizing that partnerships between ICAO Member States and the aviation industry are critical in moving toward a sustainable future for international aviation, ICAO and ATAG signed a special Joint Statement on sustainable approaches to emissions reduction last week. The signing ceremony took place after a special ATAG information session in advance of the 4th ICAO Symposium on Aviation and the Environment.



▶ 1/05/2013

 Qatar Airways has today resumed its Boeing 787 services after a worldwide grounding of the aircraft in January →



- 3/05/2013
- Moving Forward on New Distribution Capability (NDC) IATA assumes Open AXIS license from ATPCO
- The European Commission has adopted today a new Regulation establishing governance and incentive mechanisms to facilitate the effective and timely deployment of SESAR, the Union's flagship project that aims at modernising the Air Traffic Management (ATM) system and enhancing its performance
- Auckland International Airport today announced that Sir Henry van der Heyden will replace Joan Withers as Chairman of the Board of Directors →
- SAS sells Wideroe to an investor group led by Torghatten →
- China Southern becomes Sydney's fourth A380 operator

▶ 4/05/2013

- Solar Impulse landed in Phoenix first leg complete ψ



- Holy Flame comes by plane to Athens International Airport for 25 years →
- 6/05/2013
- South African Airways and Etihad Airways forge Strategic Partnership
- ▶ 9/05/2013
- GOL and Delta Air Lines announce code share expansion

▶ 10/05/2013

Transportation Secretary Ray LaHood announced today that DOT has determined that the recently enacted Reducing Flight Delays Act of 2013 will allow the FAA to transfer sufficient funds to end employee furloughs and keep the 149 low activity contract towers originally slated for closure in June open for the remainder of fiscal year 2013

▶ 12/05/2013

- Branson finally graduates as AirAsia's Flight Attendant ψ



▶ 13/05/2013

• First A350 XWB painting completed in Toulouse

14/05/2013

- Boeing, Turkish Airlines finalize order for 50 737 MAXs, 20 Next-Generation 737s
- JetBlue and Emirates to expand partnership agreement with bilateral code share →



15/05/2013

- Qantas and Emirates have welcomed the New Zealand Minister for Transport's decision to approve their partnership for five years
- Mittu Chandilya named as CEO for AirAsia India
- Boeing and Southwest Airlines announced today the launch of the 737 MAX 7, the third member of the 737 MAX family ψ





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MAY

- 16/05/2013
- Ryanair welcomed the EU Court's ruling which confirmed that the European Commission has failed to investigate "State Aid" granted to Alitalia
- > 20/05/2013
- United Airlines welcomes back Boeing 787 Dreamliner
- 21/05/2013
- Star Alliance Introduces iPad App ightarrow
- United to add 40 more Embraer 76-Seat aircraft to United Express fleet



▶ 22/05/2013

- Christchurch Airport chief executive Jim Boult has today announced he will leave the role at the end of the year
- ▶ 24/05/2013
- Qatar withdraws offer to host ICAO Permanent Seat
- Delta, the Port Authority of New York & New Jersey, JFKIAT open New \$1.4 Billion Terminal 4 at JFK International Airport ψ



- ▶ 28/05/2013
- Avianca: Single commercial brand for the airlines in Avianca Holdings S.A. →



- > 29/05/2013
- Boeing celebrates delivery of 50th 747-8
- ▶ 30/05/2013
- Singapore Airlines has agreed to order 30 more Airbus A350-900s and 30 Boeing 787-10Xs in deals valued at more than US\$17 billion
- ICAO and Canada formalized a new Supplementary Agreement to their Headquarters Agreement on Monday, capping a brief and somewhat extraordinary period of uncertainty regarding where the coveted UN aviation agency would be based as of end-2016 ψ



 The European Commission welcomes "historic" agreement on new trans-European transport network

31/05/2013

- Today, May 31 2013, the last Saab 2000 aircraft left Carpatair fleet after 10 years of service, marking simultaneously a significant change in the company's strategy: the transition to a new business strategy, with only point to point flights and no stops or transfers at Timisoara
- Boeing delivers Thomson Airways' first 787 Dreamliner
- Boeing and China Southern Airlines celebrate delivery of first 787 to China ψ





First A350 XWB successfully completes first flight (14 June)

The first A350 XWB to fly has landed back at Toulouse-Blagnac Airport France at 14.05 hours local time after successfully completing its first flight that lasted four hours and five minutes (245 minutes). The aircraft was flown by Peter Chandler, Airbus' Chief Test Pilot, and Guy Magrin, Project Pilot for the A350 XWB. Accompanying them in the cockpit was Pascal Verneau, the A350 XWB Project Test Flight Engineer. Monitoring the progress of the flight profile were the three flight test engineers: Fernando Alonso, Head of Airbus Flight & Integration Test Centre; Patrick du Ché, Head of Development Flight Tests; and Emanuele Costanzo, lead Flight Test Engineer for the Trent XWB engine.

Airbus President and CEO Fabrice Bregier said: "I congratulate the whole A350 XWB development team for having completed the first flight preparation in a record time. I also wish to thank the first flight crew today for taking this aircraft where it wants to be – in the sky." He added: "I would also like to extend my gratitude to all our teams in the design offices, at programme and manufacturing level, the ground crews as well as our colleagues in airlines and suppliers and many others who helped define this all-new aircraft. The A350 XWB which has flown today, integrating the latest available technologies, is now entering the final stage of its development. And it is ready. Ready to head towards certification and entry-into-service in the second half of next year." For its first flight, the A350 XWB – carrying the registration F-WXWB – took off at around 221 tonnes. During the flight, which took the aircraft around south western France, the crew explored the aircraft's flight envelope. The aircraft was accompanied by a chase plane to observe and film the various manoeuvres. Its progress was monitored by experts on the ground in real-time via a direct telemetry link.



This maiden flight marks the beginning of a rigorous test flight campaign involving five A350s, and around 2,500 flight hours. It will culminate in the aircraft's certification followed by its entry into airline service in the second half of 2014 with first operator Oatar Airways.

▶ 3/06/2013

 The International Air Transport Association (IATA) opened its 69th Annual General Meeting (AGM) and World Air Transport Summit in Cape Town, South Africa today. The meeting kicked-off with strong calls for African governments to take full advantage of aviation as a catalyst for growth and development →



- The International Air Transport Association (IATA) 69th Annual General Meeting (AGM) overwhelmingly endorsed a resolution on "Implementation of the Aviation Carbon-Neutral Growth (CNG2020) Strategy"
- The resolution provides governments with a set of principles on how governments could:
 - Establish procedures for a single market-based measure (MBM)
 - Integrate a single MBM as part of an overall package of measures to achieve CNG2020
- First Boeing 787-9 Dreamliner begins final assembly
- Air Astana and Turkish Airlines sign a codeshare agreement

▶ 4/06/2013

 The International Air Transport Association (IATA) announced that Richard H. Anderson, CEO of Delta Air Lines, has assumed his duties as Chairman of the IATA Board of Governors →





Air Seychelles and Czech Airlines signed

a codeshare agreement to link Prague and

- Sky Airlines filed for bankruptcy and ceased all flight operations
- all flight operations
- 5/06/2013
- China Cargo Airlines officially joins the SkyTeam Cargo Alliance
- 6/06/2013
- Air New Zealand increases interest in Virgin Australia to 22.99%

- U.S. Transportation Secretary Ray LaHood and U.S. Customs and Border Protection Acting Deputy Commissioner Kevin K. McAleenan took part in a press conference with Delta Air Lines Chief Executive Officer Richard Anderson and JetBlue Airways Senior Vice President for Government Affairs and Associate General Counsel Robert Land today to announce a new partnership to combat human trafficking
- ATR -600s, certified to operate at take-off and landing temperatures as low as -45°C

Austrian

▶ 7/06/2013

 Transfer from Austrian to Tyrolean: Austrian Supreme Court requests clarification from European Court of Justice →

▶ 9/06/2013

• Sunday 9 June marks the launch of the new SAS service concept. SAS Go and SAS Plus will replace Business Class, Economy Extra and Economy Class. This change is a pro-active investment on SAS' journey to create the most modern flight experience in Europe ψ

SAS Scandinavian Airlines

10/06/2013

- AMR Corporation and US Airways announce Senior Leadership Team for the New American Airlines
- In the margins of the EU Transport Council in Luxembourg, the European Union and Israel have today signed a comprehensive air transport agreement which will gradually open up and integrate their respective markets, develop an aviation area with common rules, offer economic benefits for consumers and new opportunities for the industry

▶ 11/06/2013

11

- New Leadership elected at ACI Annual General Assembly: Frederick J. Piccolo elected Chair and Declan Collier Vice-Chair →
- Single Sky: Commission acts to unblock congestion in Europe's airspace



JUNE

- ▶ 13/06/2013
- Cebu Pacific takes delivery of its first A330-300 ψ



- ▶ 14/06/2013
- Jet Airways (India) Limited, today announced a change in the airline's leadership, with the appointment of Mr. Gary Kenneth Toomey as its new Chief Executive Officer
- ▶ 17-20/06/2013
- 50th Paris Air Show: → - Embraer Launches "E2", the Second Generation of E-Jets (SkyWest Inc. orders 100



50th INTERNATIONAL PARELAINSHOW LIE BOURGET JUNE 17123, 2013

- new E-Jets E2 from Embraer as a launch customer, ILFC signs LOI for up to 100 E-Jets E2 from Embraer
- Airbus books almost US\$70 billion at Paris Air Show 2013 (DORIC Lease Corp signs landmark agreement for 20 A380s, ILFC orders 50 more A320neo Family aircraft, Hong Kong Aviation Capital signs for 60 A320neo Family aircraft, Airbus, United Airlines reach agreement for 35 A350-1000 aircraft)
- Boeing launches 787-10 Dreamliner; Highlights innovation, efficiency and partnerships (Boeing, GECAS Announce Commitment for 10 787-10X Dreamliners, United Airlines becomes North American launch customer for Boeing 787-10 as it increases Dreamliner order to 65, Boeing and Air Lease Corporation announce commitment for 30 787-10Xs, Boeing, CIT Announce order for 30 737 MAX 8s, Boeing accelerates first delivery of 737 MAX, Boeing, Ryanair finalize order for 175 Next-Generation 737s)
- COMAC and Bombardier Sign Strategic Definitive Agreement on Phase II of Long-Term Collaboration
- Nordic Aviation Capital places a landmark order for 90 ATR -600s

▶ 18/06/2013

CANSO has launched a major initiative to improve runway safety at airports. The initiative provides a runway safety checklist for airports and air navigation service providers (ANSPs) as well as key tips for both pilots and air traffic controllers →



- EVA AIR joins the Star Alliance Network ψ



 Vancouver Airport Authority Board of Directors Chair Mary Jordan today announced the appointment of Craig Richmond to the role of President & CEO, Vancouver Airport Authority

▶ 19/06/2013

- CANSO has announced its strong vision to transform global air traffic management (ATM) performance and deliver seamless airspace globally. 'Vision 2020' lays out the most comprehensive strategic framework and supporting work programme ever created in CANSO and the ATM industry
- EUROCONTROL and the European Defence Agency (EDA) have today strengthened in front of the aerospace & military community their ongoing relationship, defining a joint list of key priorities for the implementation of the Single European Sky in the military aviation sector
- With effect from 19 June 2013, Mr Rolf Castro-Vasquez will take over as the new Chief Executive Officer of Tirana International Airport

> 24/06/2013

- ICAO launches New Safety Management website
- WestJet today launches WestJet Encore, Canada's newest regional airline ψ



- American becomes the first major commercial carrier to deploy Electronic Flight Bags throughout fleet and discontinue paper revisions
- Singapore Airlines has completed the sale of its 49% stake in Virgin Atlantic Ltd to Delta Air Lines

> 25/06/2013

• AirAsia Announces termination of AirAsia Japan Joint Venture →



> 27/06/2013

- After 10 years as Executive Director of ALTA, the Latin American and Caribbean Air Transport Association, Alex de Gunten will step down August of this year, Roberto Kriete, Chairman of ALTA, announced today
- Boeing delivers British Airways' first 787 Dreamliner ψ





JUNE

- ▶ 28/06/2013
- ATRS: Hartsfield-Jackson Atlanta claims title as the most efficient
 airport for the 10th year
- Fiji Airways, Fiji's national airline, has today been officially launched around the world →



- ▶ 30/06/2013
- On Sunday, the 30th of June, Air Lituanica conducted its very first flight ψ





The Member States voted today strongly in support of a draft proposal made by the Commission aimed at revising the current EU safety rules governing the fatigue of aircrew, commonly called "flight and duty limitations and rest requirements" (or "flying time limitations"- FTL). The revision aims at consolidating, clarifying, complementing - and making more stringent - the current rules, taking into consideration the available scientific, operational and international information.

Siim Kallas, Commission Vice-President responsible for transport, said: "The travelling public needs reassurance that the public authorities are doing everything possible to ensure safety in the skies, including the sensitive and complicated question of aircrew fatigue. We are determined to see stronger, safer rules applying across Europe, whether in relation to night time flying or on rest periods. So I am delighted at this strong support from Member States for this important proposal. This will bring about major improvements across Europe for the safety of our citizens and flight crew."

Member States today voted strongly in support of the Commission proposal to amend the EU rules on flight time limitation

The current FTL rules are contained in Subpart Q of Annex III to Council Regulation (EEC) No 3922/91, which applies since July 2007.

As for all aviation safety fields, Regulation (EC) No 216/2008 requires the Commission to adopt an implementing regulation to transfer the current FTL rules to the legislative and institutional framework of this Regulation, and to revise the existing rules in line with the latest scientific evidence and technical developments. The aim is to ensure a coherent safety regulatory system at EU level.

These objectives were well attained by the technical proposals made by EASA to the Commission in October 20121. The EASA Opinion was the result of a careful and comprehensive consultation and assessment processes, involving all stakeholders concerned.

In the case of night duties, Member States welcome the Commission proposal to reduce the maximum night time duties from the current 11 hours 45 minutes to 11 hours, and supported the proposed requirement to manage actively duty rosters including night duties longer than 10 hours using fatigue management principles, which should ensure safe air operations in the most proportionate manner. On standby, Member States were satisfied with the reassurances from EASA which offer further protection.

This positive vote now triggers a 3 month scrutiny of the Regulation by the European Parliament and the Council, which should start by the end of this month.

The Commission thanked the European Aviation Safety Agency (EASA), the Member States and stakeholders for the work done and for the support provided to allow the modernization of this important piece of EU legislation.

The heads of the airline associations AEA, ERA and IACA comment: "This vote has once again confirmed that EASA submitted a balanced proposal. The new regulation, once adopted and implemented will create one common set of rules for the aviation market. There is no need for further evaluation of the proposal, therefore we call for the European Parliament and the European Council to adopt the regulation without any further delay."

Nico Voorbach, President of the European Cockpit Association, stated: "It was our sincere hope that the EU Commission would improve the Flight Time Limitations proposal, especially after the Parliament hearing on 18 June, where it became clear that EASA ignored scientific evidence. We now learnt no improvements have been put forward and we are deeply unsatisfied with the final Commission proposal. The decision taken on Friday not only disregards once again the unanimous advice of scientific experts but also ignores the negative vote of the Dutch Parliament, the only EU Parliament, which had discussed this proposal in depth. On behalf of all European pilots, I'd like to remind decision-makers that this proposal is unsafe and the vote by the EASA Committee is disappointing. We trust that Members of the European Parliament will examine the proposal thoroughly and take the necessary measures to improve it and make it safe. If this is not the case, the only other option is to reject the EU Commission proposal.

- ▶ 1/07/2014
- Virgin Australia launches Australia's first Frequent Flyer Program for pets
- Mitsubishi Aircraft reorganizes into seven divisions
- + Finnair enters Transatlantic Joint Business with American Airlines, British Airways and Iberia ψ



- Ethiopian adds South America to its network with new services to Rio de Janeiro and Sao Paulo
- ▶ 2/07/2014
- Charlotte Mayor Anthony Foxx Sworn in as 17th U.S. Secretary of Transportation \rightarrow



- State aid: Commission consults on new state aid rules for airports and airlines
- Alitalia presents the new Industrial Plan 2013-2016
- ▶ 4/07/2014
- British Airways' first A380 arrives at Heathrow home ψ



 UTair Aviation and Transaero
 Airlines sign Strategic Partnership agreement →



- Boeing celebrates delivery of Hainan Airlines' first 787 Dreamliner
- French Connect 2013 in Bordeaux was a resounding success: the airport will be launching several new destinations in 2014
- 5/07/2014
- ICAO announces revamped Aviation English Language Test Service site
- ▶ 6/07/2014
- Asiana Airlines Boeing 777-28EER accident ψ



▶ 8/07/2014

14

- EUROCONTROL: New study predicts growth in flights and capacity challenges for 2035 \rightarrow
- Virgin Australia completes acquisition of 60% of Tigerair Australia



▶ 9/07/2014

- Singapore Airlines introduces world's most advanced In-Flight Entertainment system
- Iberia today launched its pioneering MyBagTag service to become the world first airline to allow passengers to download and print their own luggage tags from its website
- Airports Council International and Aéroports
 MONTREAL
 de Montréal partner to improve safety at airports worldwide

10/07/2014

- Air New Zealand welcomes the ACCC's draft determination to reauthorise the Air New Zealand and Virgin Australia trans-Tasman alliance for three years
- FAA boosts Aviation Safety with New Pilot Qualification Standards

11/07/2014

- Claude Poulain named Chairman and CEO of PowerJet
- China Airlines forms code share partnership with Hawaiian Airlines
- easyJet firms up order for 100 A320neo and 35 A320ceo aircraft →
- Athens International Airport official web page (www.aia.gr) is "on air", offering users a modern and friendly tool, and addressing their personal needs ↓





The lifting by the European Union of the ban on Philippine Airlines (PAL) to fly to Europe is another testimony to PAL's reputation as a safe airline

- ▶ 12/07/2014
- Today on Friday, 12 July 2013, smoke was detected from Ethiopian Airlines B787 aircraft with registration number ET-AOP, which was parked at London Heathrow airport for more than eight hours
- US Airways shareholders approve merger with American Airlines

13/07/2014

• Ethiopian becomes Strategic Partner in New Malawi Airlines →



Making every journey better

- ▶ 15/07/2014
- Virgin Australia launches new code share and Frequent Flyer Agreement with airberlin
- 17/07/2014
- Heathrow unveils a new approach to third runway →

18/07/2014

- ICAO predicts continued traffic growth through 2015
- UIA partners Rossiya Russian Airlines

19/07/2014

• Fiji Airways appoints Stefan Pichler as the new CEO -

22/07/2014

 Superjet incident with experimental SSJ100 has no impact on operations of this aircraft type by airlines



▶ 23/07/2014

- Southwest Airlines flight 345 landed at New York's LaGuardia at 5:40 PM Eastern Monday evening from Nashville. The aircraft is a Boeing 737-700. Eyewitness reports indicate the aircraft's nose gear collapsed upon landing ψ



- Boeing has completed the firm configuration of the 737 MAX 8. This milestone marks completion of the major trade studies that define the capabilities of the 737 MAX family
- The Board of Dublin Airport Authority (DAA) is pleased to note the decision by Government to change the Group's corporate name to daa

24/07/2014

 easyJet cabin crew fly high in style after designer's uniform revamp →

▶ 26/07/2014

- TIACA has appointed Doug Brittin as its new Secretary General, effective August 15th 2013
- The U.S. Department of Transportation's Federal Aviation Administration (FAA) is proposing a \$2.75 million civil penalty against Boeing Co.'s commercial airplanes unit for allegedly failing to maintain its quality control system in accordance with approved FAA procedures

> 27/07/2014

+ First Boeing 787-9 Dreamliner features new Boeing livery ψ



- ▶ 30/07/2014
- JetBlue and South African Airways announce bilateral code share
- 15 **2013** Review



The national airline of Serbia now has a new name – Air Serbia – and a new corporate logo and colour scheme, as part of the largest transformation of its 86-year history (1 August

The change signals not only a rebranding of the former Jat Airways, but a whole new identity, affirming that Air Serbia will be a completely different airline.

AUGUST

Driving the change is Etihad Airways, the national carrier of United Arab Emirates, which has secured regulatory approval to acquire 49 per cent of Air Serbia and been awarded a five year management contract.

Announcing the groundbreaking deal today, the President and Chief Executive Officer of Etihad Airways, James Hogan, said the rebranding signalled the arrival of an all-new airline and exciting new opportunities for Serbia.

"This is not just a change in strategy," said Mr. Hogan. "It is a package of changes so significant that the airline requires a change of identity and appearance."

The Deputy Prime Minister of Serbia, Aleksandar Vucic, said a strong national carrier was essential not only for the Serbian economy but for national pride.

"The people of Serbia value their heritage and their national identity," Mr. Vucic said.

"This change signals a break with the national airline's past practice but not with its strong ethnic roots. "The name Air Serbia will carry the national identity into other markets, and clearly establish the Serbian brand in a way that Jat Airways could not."

The newly-installed Chief Executive Officer of Air Serbia, Dane Kondic, said the rebranding ultimately would cover every part of the airline, from aircraft exteriors to cabin crew uniforms, ticket offices, boarding passes and advertising.

"The new brand will take the Serbian name and its red, white and blue colour scheme from Belgrade to the world," Mr Kondic said.

▶ 1/08/2013

• abertis agrees to sell London Luton Airport to a consortium headed by Aena

► 5/08/2013

- Airbus delivers 8,000th aircraft an A320 for AirAsia
- JetBlue Airways reinvents transcontinental premium travel →
- European Commission approves proposed merger between US Airways and American Airlines' holding comnany AMP Comportion

pany AMR Corporation, subject to conditions

► 6/08/2013

- WestJet, China Southern move to code share
- ▶ 7/08/2013
- Fiji Airways, Fiji's national airline is the newest holder of a GUINNESS WORLD RE-CORDS™ title, soaring to 41,000 feet to set the record for the world's 'Highest Altitude Wed-



ding on an Aeroplane'. Five couples exchanged vows on August 7 at 41,000 feet above sea level aboard a brand new Fiji Airways A330 to attain the record Λ



He also revealed that a key figure in the rebranding of the national airline was 25-year-old graphic design student Tamara Maksimovic from the Serbian city of Novi Sad.

At the end of her course, Tamara was required to develop a portfolio of branding designs for an organisation of her choice. "I wanted a big project, something with a lot of detail and a lot of applications," she explained. "It came to my mind to choose an airline. I chose Jat Airways."

The airline discovered Tamara's portfolio on a graphic design website, and engaged her to design the new branding for Air Serbia.

"Branding is what I love the most,' Tamara said. "The Jat Airways design came from the former Yugoslavia. I wanted to refresh it and make it Serbian. This is very exciting. Seeing the design now I'm super proud of it."

OHATA

▶ 8/08/2013

The International Air Transport Association (IATA) announced that Air Transat has become the first airline to renew its IATA Operational Safety Audit (IOSA) registration under the Enhanced IOSA audit process →

▶ 13/08/2013

 Justice Department files Antitrust Lawsuit challenging proposed merger between US Airways and American Airlines



Airbus regrets to confirm that an A300-600F operated by UPS was involved in an accident shortly after 09.50hrs (UTC), at Birmingham, Alabama today. The aircraft was operating a scheduled service, Flight 1354, from Louisville, KY to Birmingham AL

► 15/08/2013

• JetBlue and British Airways connect networks

▶ 16/08/2013

16 **2013** REVIEW

- IAG places order for 62 Airbus A320 Family for Vueling
- Turkish Airlines adds a new route to the Asia Pacific Region Kathmandu (Nepal) is the 104th country and 238th destination
- Cathay Pacific announces senior management changes: Chief Executive, John Slosar, will succeed Christopher Pratt as Chairman of the airline in March 2014
- Flughafen Berlin Brandenburg GmbH: Platzeck steps down as Chairman of Supervisory Board →



AUGUST

- 18/08/2013
- EGYPTAIR continues normal operation during curfew
- 22/08/2013
- Jet2.com announces transatlantic flights



- ▶ 24/08/2013
- Boeing rolls out first 787-9 Dreamliner
- ▶ 27/08/2013
- The ANA Group today announces that it will acquire a 49 per cent stake in the Myanmarbased airline Asian Wings Airways (AWA) →



- ▶ 28/08/2013
- Rostec and Airbus launch Russian sustainable aviation fuels

- Qantas and MasterCard have today released the new Qantas Frequent Flyer membership card, expanding its uses to include storing foreign currency, accessing cash worldwide via ATM withdrawals, and earning points on spending in Australia and overseas
- ▶ 29/08/2013
- Boeing is delighted that WestJet has entered into a letter of intent to purchase 65 737 MAX airplanes
- ► 30/08/2013
- Christchurch International Airport Ltd has appointed a new Chief Executive Officer to replace Jim Boult, who leaves the company at the



end of this year. Malcolm Johns will take over as chief executive at the airport at the beginning of next year Λ



EPTEMBER Boeing Flies First 787-9 Dreamliner (17 September)

The Boeing 787-9 Dreamliner took to the skies for the first time today, beginning a comprehensive flight-test program leading to certification and delivery in mid-2014.

With its distinctive new Boeing livery, the newest member of the efficient 787 family completed a 5-hour, 16-minute flight, taking off from Paine Field in Everett, Wash., at 11:02 a.m. local time and landing at 4:18 p.m. at Seattle's Boeing Field.

"Today's first flight marks a significant milestone for our team, including our partners," said Boeing Commercial Airplanes President and Chief Executive Officer Ray Conner. "We are tremendously proud to have our customers fly the 787-9 and look forward to delivery of the first airplane to Air New Zealand next year."

During today's flight, 787-9 Senior Project Pilot Mike Bryan and 787 Chief Pilot Randy Neville departed to the north, reaching an altitude of 20,400 feet (6,218 meters) and an airspeed of 250 knots, or about 288 miles (463 kilometers) per hour, customary for a first flight. While Capts. Bryan and Neville tested



the airplane's systems and structures, onboard equipment transmitted real-time data to a flight-test team on the ground in Seattle.

"We accomplished a lot in this flight, and it went really well," said Bryan. "The 787-9 is a great jet and we wanted to just keep on flying."

- 2/09/2013
- Countries call for closer tourism and air transport policies at the UNWTO General Assembly ψ



- CEO contract extended to 2019 for Fraport's Dr. Stefan Schulte \rightarrow
- ▶ 4/09/2013
- Delta Air Lines today announced plans to purchase 40 Airbus aircraft for delivery between 2015 and 2017 ψ



- ► 6/09/2013
- Claude Chêne takes up duties as SESAR Joint Undertaking Executive Director
- ▶ 8/09/2013
- Qatar Airways has announced an immediate partnership with British Airways between the airlines' frequent flyer programmes
- ▶ 9/09/2013
- Qatar Airways' first A380 takes off for its maiden flight
- 12/09/2013
- The Board of Kenya Airways has appointed Willem Alexander Hondius as Chief Executive Officer of Jambo Jet Limited, the airline's new lowcost carrier subsidiary
- ▶ 13/09/2013
- Embraer delivers 1,000th E-Jet ψ



- U.S. Transportation Secretary Anthony Foxx today announced that the Federal Aviation Administration (FAA) has selected a team of universities to lead a new Air Transportation Center of Excellence (COE) for alternate jet fuels and the environment
- ▶ 14/09/2013
- ATRS announces new Executive Committee \rightarrow



- ▶ 16/09/2013
- Bombardier first flight for CSeries Aircraft \downarrow



- The EU Transport Ministers approve the enlargement of Single European Sky
- Christoph Franz, Chairman of the Executive Board and CEO of Deutsche Lufthansa AG, has told Wolfgang Mayrhuber, Chairman of the Supervisory Board, that he will not be available to renew his contract when it expires on 31 May 2014
- Ryanair agrees 10 Year growth deal at Stansted ightarrow

london stansted airport

- ▶ 17/09/2013
- Oslo Airport: Nic. Nilsen steps down
- ▶ 19/09/2013
- Lufthansa Group orders 59 ultra-modern wide-body Boeing 777-9X and Airbus A350-900 aircraft
- Singapore Airlines and Tata Sons have signed a Memorandum of Understanding and applied for Foreign Investment Promotion Board (FIPB) approval to establish a new airline in India
- ▶ 20/09/2013
 - Air New Zealand welcomes reauthorisation of trans-Tasman alliance \uparrow
- FAA upgrades Ukraine's Aviation Safety rating to Category 1
- 18 **201** REVIEW



- ▶ 23/09/2013
- Delta Air Lines (NYSE: DAL) and Virgin Atlantic Airways Ltd. today welcomed the decision by the U.S. Department of Transportation to approve the carriers' joint ven-

ture by granting antitrust immunity on routes between North America and the U.K. \uparrow



- American Airlines and Doha-based Qatar Airways today announce an expansion of their relationship to include a reciprocal frequent flyer program agreement, providing customers more opportunities to earn and redeem miles when traveling across each airline's global network
- ▶ 24/09/2013
- ICAO Pre-Assembly Symposium stresses renewed focus on Air Transport Connectivity and End-User needs
- ICAO 38th Assembly: World States gather to endorse New Roadmap for Sustainable Global Aviation progress
- + ICAO, WCO and TIACA solidify cooperation on Air Cargo Supply Chain objectives ψ



- > 27/09/2013
- Boeing, WestJet announce order for 65 737 MAX airplanes
- UK CAA statement: There has been recent media commentary involving flight crew sleeping while in charge of an aircraft
- ▶ 30/09/2013
- SAS: The sale of Wideroe completed
- Following the Transport Committee's vote this afternoon to reject proposals to improve crew protection against fatigue, Vice-President Kallas said: "This vote puts at risk key measures to improve aviation safety. Safety is the first priority for the EU and the sole objective of this revision. Pilot fatigue is a very serious issue and that's why there are already strong EU rules in place. This proposal goes a step further bringing together the best safety practices from all EU Member States and the latest scientific evidence. With these rules, we want to consolidate Europe's position as the safest place to fly. To do that, we need a debate based on facts, not based on misleading scare stories and false claims. We look forward to a transparent debate with Members of the Parliament before the vote in Plenary." ↓



Dramatic MBM Agreement and Solid Global Plan Endorsements Help Deliver Landmark ICAO 38th Assembly (4 October)

The International Civil Aviation Organization (ICAO) concluded a landmark 38th Assembly today, receiving endorsement from its Member States on sector-wide strategic planning and exceeding many expectations when it agreed to develop a global market-based measure (MBM) for international aviation.

"This MBM agreement is an historic milestone for air transport and for the role of multilateralism in addressing global climate challenges," affirmed ICAO Council President Roberto Kobeh Gonzalez. "Once again, our States have shown that significant boundaries can be surpassed when we agree to recognize and accommodate our varying circumstances while progressing together toward common goals. Through perseverance and compromise by our Member States and the guidance of our Assembly President and Executive Committee Chair, France's Michel Wachenheim, we have ultimately determined our areener way forward."

ICAO's States agreed to report back in 2016 with a proposal for a global MBM scheme capable of being implemented by 2020. Major efforts will need to be undertaken in order to address the challenges and accommodate specific concerns of developing countries going forward.

NEW STRATEGIC TOOLS TO MANAGE THE DOUBLING OF AIR TRAFFIC

OCTOBER

The 38th ICAO Assembly also strongly endorsed two revised and significant ICAO Global Plans. Now served by complementary collaborative methodologies and clear operational performance objectives in the areas of Safety and Air Navigation, the new ICAO strategy documents will be instrumental to how States and industry unite over the coming decades to safely expand air traffic capacity and efficiently accommodate the projected doubling of air traffic by 2030.

"ICAO has received clear support at this Assembly for the global and tactical planning across all of five of our 2014-16 strategic objectives," stressed ICAO Secretary General Raymond Benjamin. "These decisions will now help us to ensure and enhance air transport's critical role in securing and facilitating the free movement of people and goods, expanding global markets and promoting broader and more sustainable social and economic prosperity worldwide. We have much work still before us but also a very clear mandate from our States to continue leveraging collaboration and partnership to ensure practical and effective progress across the board." In all, 1,845 participants from 184 Members States and 54 observer delegations helped make the 38th Assembly the largest in ICAO's history.

EU Climate Change Commissioner Connie Hedegaard, said: "The EU's hard work has paid off. After so many years of talks, ICAO has finally agreed to the first-ever global deal to curb aviation emissions. If it hadn't been for the EU's hard work and determination, we wouldn't have got this decision today to create a global market-based measure. What matters to us is that the aviation sector also contributes to our efforts to reduce emissions. While we would have liked more countries to accept our regional scheme, progress was made overall and we will now factor this in when, together with the member states and the European Parliament, we decide on the way forward with the EU ETS."

"This is clearly an historic resolution, showing the leadership of both developed and developing country governments meeting at ICAO in driving to the first comprehensive agreement on climate change for any global sector," said Paul Steele, Executive Director of the industry-wide Air Transport Action Group (ATAG), speaking on behalf of the industry, "It represents significant progress. The aviation industry has been advocating for such a scheme since we developed the first global industry targets five years ago. We now have agreement on a global scheme and a timeline and the building blocks to deliver it.

"Today was a great day for aviation, for the effort against climate change and for global standards and international cooperation. Industry, civil society and governments have worked hard to reach this point and keep aviation at the forefront of industries managing their climate change impact. Now we have a strong mandate and a short three-year time frame to sort out the details. Airlines need and want a global MBM. Without losing any of the momentum built up over these last two weeks, we are eager to get on with the detailed work needed to design the global scheme in time for finalization at the 2016 Assembly," said Tony Tyler, IATA's Director General and CEO.

CANSO Director General, Jeff Poole, said, "CANSO's Vision 2020 sets out our clear objective to deliver the transformation of global ATM performance; to enable airlines to fly in seamless airspace globally across 'invisible' borders. ICAO shares our vision of a globally harmonised and interoperable air navigation system and at the 38th ICAO Assembly States took three important steps towards its realisation."

- ▶ 1/10/2013
- Garuda, ATR and NAC sign agreement to introduce 35 ATR 72-600s in Indonesia
- TAM Airlines to join oneworld on 31 March 2014 →
- Republic Airways Holdings Inc. today announced that it has entered into a definitive agreement to sell Frontier Airlines to an affiliate of Indigo Partners LLC in an all-cash transaction
- ▶ 2/10/2013
- ICAO Assembly elects New Council for three-year term

 AEA-A4A: Improvement of air passenger experience and security is key for airline associations in Europe and the United States

▶ 3/10/2013

oneworld

- Today, SAS and Airbus have signed the final long haul aircraft order agreement comprising 4 A330-300 Enhanced and 8 A350-900 plus 6 options for A350-900
- The UK Civil Aviation Authority (CAA) has today published for consultation its final proposals for the economic regulation of Heathrow and Gatwick airports to protect passengers after April 2014

▶ 4/10/2013

20 **2013**

 Boet Kreiken of KLM Cityhopper new President of ERA →



european regions airline association

OCTOBER

- ▶ 7/10/2013
- + Boeing, Jetstar celebrate delivery of first 787 Dreamliner for Australia ψ



- ▶ 9/10/2013
- European Parliament votes not to oppose European Commission measures on flight time limitations
- European Commission approves acquisition of Greek airline Olympic Air by Aegean Airlines →



- ▶ 10/10/2013
- Etihad Airways increases stake in Virgin Australia to 19.9 per cent
- Aeroflot introduces new Low-Cost Airline Dobrolet ψ



- ▶ 11/10/2013
- EU Transport Ministers agree on 2024 extension of SESAR Joint Undertaking
- Swissport International acquires minority stake in SAS' ground handling services
- ▶ 15/10/2013
- First MRJ flight test aircraft final assembly commences
- Iberia unveils new image, symbolising a new chapter and plans for the future →



- ▶ 16/10/2013
- Japan's Ministry of Land, Infrastructure, Transport and Tourism approves Finnair's inclusion in the joint business between Japan Airlines
 - and British Airways
- ATR regrets to confirm that an ATR 72-600 operated by Lao Airlines was involved in an accident today at around 4.00 pm (local time) near Pakse (Laos). The flight QV301 was operating between Vientiane and Pakse with 44 passengers and 5 crew members on board
- ▶ 18/10/2013
- Norwegian launches new routes from London Gatwick to New York, Los Angeles and Fort Lauderdale →



- ▶ 21/10/2013
- The VivaAerobus Group has signed a purchase agreement for 52 Airbus A320 Family aircraft
- ▶ 22/10/2013
- Boeing, Aerolineas Argentinas complete agreement for 20 Next-Generation 737s →
- Hersman and Hart sworn in for third terms as NTSB Chairman and Vice Chairman



▶ 25/10/2013

Ryanair announces customer service improvements over next 6 months

> 27/10/2013

• Al Maktoum International at Dubai World Central opens for passengers

> 28/10/2013

 Airbus calls on aviation industry to set a new standard for long-haul comfort →



 New Zealands first commercial Dreamliner flight touches down at Auckland Airport

> 29/10/2013

• Qatar Airways joins oneworld ψ



 airBaltic Supervisory Board extends contracts with CEO Martin Gauss and Executive Board

▶ 31/10/2013

- The U.S. Department of Transportation's Federal Aviation Administration (FAA) Administrator Michael Huerta today announced that the FAA has determined that airlines can safely expand passenger use of Portable Electronic Devices (PEDs) during all phases of flight, and is immediately providing the airlines with implementation guidance
- Qantas increases share in Jetstar Japan ψ



21 **2013**

NOVEMBER

Airlines can safely expand passenger use of Portable Electronic Devices (PEDs) during all phases of flight, and is immediately providing the airlines with implementation guidance (1 & 13 November)

SetBlue Airways received approval for gate-to-gate personal electronic device (PED) from the Federal Aviation Administration (FAA) at 4:15 p.m. ET yesterday, November 1, and implemented the policy immediately. The very first commercial flight of any U.S. airline to allow gate-to-gate PED use was JetBlue's Flight 2302 from New York's JFK to Buffalo, scheduled departure time 4:30 p.m. All JetBlue customers were immediately allowed to start using personal electronic devices (PEDs) during all phases of flight, on all flights.

"I'd like to thank the FAA and especially Administrator Michael Huerta for their adoption of the committee's recommendations and for moving very quickly to allow us to make this enhancement available to all JetBlue customers starting today, " said JetBlue President and CEO Dave Barger.

EASA allows use of Electronic Devices on board

The European Aviation Safety Agency (EASA) will publish by the end of November 2013 guidance which will extend to all phases of flight the possibility to use personal electronic devices (PED) such as tablets, smartphones, e-readers and mp3 players as long as the devices are in 'Flight Mode' or 'Airplane Mode'. Current EASA guidance allows the use of PED on aircraft, except during taxiing, take-off and landing. Bulky PED such as laptop computers will need to be stowed during taxiing, take-off and landing.

"This is a major step in the process of expanding the freedom to use personal electronic devices on-board aircraft without compromise in safety" said Patrick Ky, EASA Executive Director.

5/11/2013

- FAA issues final rule on pilot training
- Changi Airport breaks ground for Terminal 4

▶ 6/11/2013

+ Aerolineas Argentinas Cargo joins SkyTeam Cargo Alliance ψ



▶ 7/11/2013

 Aeroflot presented new subsidiary – United Far Eastern Airline "Aurora"

▶ 8/11/2013

• Alaska Air Group CEO Brad Tilden elected Chairman ightarrow

▶ 12/11/2013



 AMR Corporation (OTCQB: AAMRQ), the parent company of American Airlines, Inc., and US Airways Group, Inc. (NYSE: LCC) today announced that the airlines have settled the litigation brought by the U.S. Department of Justice (DOJ), the States of Arizona,

Florida, Michiganand Tennessee, the Commonwealths of Pennsylvania and Virginia, and the District of Columbia challenging the merger of AMR and US Airways

• Japan's Vanilla Air takes delivery of first A320 with Sharklets

▶ 15/11/2013

- AMR Corporation (OTCQB: AAMRQ), whose principal operating subsidiary is American Airlines, Inc., and US Airways Group, Inc. (NYSE: LCC) today announced that they have applied to list the common stock of the combined company on the NASDAQ Global Select Market
- A strategic alliance agreement is signed between the German ground handling com-



pany AeroGround and the Greek Goldair Handling. \wedge

▶ 17/11/2013

- Air New Zealand notes today's announcement of the Government's plans for sale of part of its shareholding in the company
- Etihad Airways announces 'Step-change in business strategy' with the launch of Etihad Regional ψ



2013 Dubai Air Show: → - Qatar Airways formally announced its signature of a Letter of Intent to order 50 of the Boeing 777-9X

variant



- Etihad Airways orders 50 A350 XWB, 36 A320neo and one A330-200F & 25 777X airplanes, comprising 17 777-9Xs and eight 777-8Xs
- Boeing [NYSE: BA] and flydubai today announced a commitment for up to 100 737 MAX 8 airplanes and 11 Next-Generation 737-800s
- Emirates orders 50 additional A380s, boosting fleet to 140
- Iraqi Airways signs Letter of Intent for up to 16 Bombardier CS300 aircraft

• Tatarstan Airlines Boeing 737-53A accident

▶ 18/11/2013

 Qantas announces 'Aquire' - a new Business Loyalty Program

▶ 19/11/2013

- The International Civil Aviation Organization (ICAO) announced today that Dr. Olumuyiwa Benard Aliu of Nigeria has been elected as the new President of the ICAO Council →
- Jet Airways signs code share agreement with Garuda Indonesia

▶ 21/11/2013

22

• Wellington Airport appoints Tim Brown as Chairman



OVEMBER

• Airlines for America brought together a wide-ranging aviation industry coalition today to oppose increasing the Transportation Security Administration (TSA) passenger security tax and urged Congress not to close a budget deal on the backs of airline passengers and shippers who are already overtaxed \rightarrow



Airlines for America We Connect the World

> 22/11/2013

Flughafen Zürich AG wins concession for airport in Brazil

▶ 25/11/2013

- Singapore Airlines and Ethiopian Airlines expand code share agreement
- Air Malta announces the appointment of Mr Louis Giordimaina as Designate Chief Executive Officer \rightarrow



- 26/11/2013 ►
- Turkish Airlines' official statement on the unilateral decision of Lufthansa on code share and FFP
- Munich Airport enhances corporate profile with new brand image ψ •



Ryanair opens 3 new Rome domestic routes, & allocates 6 aircraft to a • Rome Fiumicino base rising to 12 based aircraft in Sept 2014

- > 27/11/2013
- Belle Air is obliged to temporarily suspend its operations
- EU-US agreements: Commission reports on TFTP and PNR
- Fiji Airways today announced that its subsidiary airline, Pacific Sun, will be rebranded as 'Fiji Link' in 2014, and unveiled the carrier's new livery
- > 28/11/2013
- AEA appoints its first CEO, Athar Husain Khan ightarrow





- Commercial cooperation between Air Lituanica and Estonian Air was terminated unilaterally
- The European Union and Ukraine have initialled today a comprehensive **Air Services Agreement**

> 29/11/2013

- Turkish Airlines CEO, Dr Temel Kotil appointed as new President of AEA \rightarrow
- New Chairman for Malta International Airport, Nikolaus Gretzmacher



• Embraer deeply regrets to confirm the accident that occurred with an EMBRAER 190

(E190) aircraft on flight MT 470, operated by LAM - Linhas Aéreas de Moçambique. The aircraft, serial number 581, was delivered to the airline in November 2012



The International Civil Aviation Organization (ICAO) and International Air Transport Association (IATA) announced the establishment of a new Global Training Alliance today (19 Dec), seeking to intensify and refine air transport training and learning resources in the face of expected global shortages of skilled air transport personnel. Current forecasts show the aviation system doubling in capacity by 2030, with hundreds of thousands of new pilots, air traffic controllers and maintenance personnel being needed to support the coming expansion.

"Training is an important priority for ICAO and indeed for our entire sector today," confirmed ICAO Secretary General, Raymond Benjamin. "In partnership with our close colleagues at IATA, ICAO will be able to better ensure it drives course development and training initiatives which are responsive to industry trends and expectations while still supporting the direct needs of our Member States."

An immediate outcome of the new alliance will be the launch of the I-TRAIN programme, a joint ICAO/ IATA diploma offering which focuses on multiple industry segments. I-TRAIN incorporates unique, blended solutions derived from ICAO/IATA areas of expertise and which can be tailored for existing industry personnel as well as the next generation of aviation professionals (NGAP).

"ICAO very much looks forward to the win-win benefits this new alliance will deliver to our organiza-

tions," stressed Captain Mostafa Hoummady, Chief of Aviation Safety Training at ICAO. "IATA will now be actively contributing to and gaining from ICAO NGAP and TRAINAIR PLUS Regional and Global Symposia, while its promotion of TRAINAIR PLUS to its existing training network will help increase worldwide appreciation for our unique ICAO training centre membership programme."

"ICAO & IATA complement each other in training, and this partnership opens a new level of collaboration between the two organizations in developing the people of our industry worldwide," added Ismail Albaidhani, Head of the Global Partnerships and Learning Innovation for IATA.

In addition to its partnership with ICAO on the I-TRAIN initiative, the new alliance will also see IATA benefitting from increased access to the ICAO TRAINAIR PLUS network of internationally recognized aviation training centres. Related benefits includes direct contact with all ICAO TRAINAIR PLUS Members, participation in TRAINAIR PLUS strategic planning activities and future TRAINAIR PLUS events, and the use of various ICAO training publications.

Hoummady also noted that ICAO's TRAINAIR PLUS programme would be welcoming the U.S. Federal Aviation Administration (FAA) and Bombardier Aerospace, its very first OEM, as new Corporate Members.

> 2/12/2013

Qantas and China Southern sign code share deal

▶ 3/12/2013

- Hawaiian Airlines and China Airlines today announced that members of both frequent flyer programs
- Oman Air and Turkish Airlines sign code share agreement \rightarrow



• Republic Airways completes sale of Frontier Airlines to Indigo Partners

▶ 4/12/2013

 "Widen Your World"
 Turkish Airlines now makes the whole world more accessible for its passengers by flying to nearly 200 international destinations. In recognition, it has adopted a new branding that emphasizes its global reach →



• JetBlue announces Its 30th airline partner: Silver Airways

► 5/12/2013

• Ryanair launches allocated seating on all flights from 1 Feb 2014

▶ 7/12/2013

DC-10 Final Commercial Passenger Flight

▶ 9/12/2013

- Kuwait Airways to buy ten A350-900 and fifteen A320neo Family aircraft $\boldsymbol{\psi}$



US Airways to join oneworld on 31 March 2014

▶ 9-13/12/2013

The sixth ICAO Air Services Negotiation Conference (ICAN2013) wound up on a record note in Durban, South Africa, with 73 States/territories using the unique ICAN one-stop negotiation facility to conclude over 500 new air services and open skies agreement →



▶ 10/12/2013

- ATSG acquires equity interest in West Atlantic AB
- Air Canada selects Air Georgian to operate additional regional routes under RFP process

> 12/12/2013

- Airports Council International (ACI) and the International Air Transport Association (IATA) have signed a Memorandum of Understanding (MoU) jointly to develop Smart Security (SmartS)
- The Council of the International Civil Aviation Organization (ICAO) has unanimously appointed Commissioner Farid Zizi to a one-year term as President of the ICAO Air Navigation Commission (ANC)
- Air Canada selects Boeing 737 MAX to renew mainline narrowbody fleet
- American Airlines, Inc., a wholly owned subsidiary of American Airlines Group Inc., announced today that it has signed agreements with Bombardier Inc. and Embraer S.A. to purchase 90 new 76-seat regional jets
- ▶ 13/12/2013
- Chief Executives of the Star Alliance member airlines decided unanimously to recommence the integration process with Air India →



DECEMBER

- JetBlue names Robin Hayes President
- ▶ 16/12/2013
- Nok Air and Scoot have signed a memorandum of understanding to establish a new low-cost airline to be based in Bangkok
- SkyTeam will welcome Garuda Indonesia as its 20th member on March 5, 2014 →



- Tigerair unveils alliance strategy to accelerate growth in key Asian markets:
 - a joint-venture agreement with China Airlines to establish a Taiwan-based budget carrier,
 - an interline agreement with SpiceJet to enable greater connectivity between flights operated by both carriers, and
 - an alliance agreement with interline partner, Scoot, to expand and deepen their collaboration in commercial activities and network coordination.
- ▶ 17/12/2013
- airBaltic and Etihad Airways have marked the start of direct Riga-Abu Dhabi flights with a ceremony at Riga International Airport in Latvia →



- Airport International Group launches new QAIA and corporate websites ψ



- Airports Commission publishes interim
- report: The independent review concludes that there is a need for 1 additional runway to be in operation in the south east of the UK by 2030
- Airports Council International–North America is proud to announce the selection of Kevin M. Burke as ACI-NA's new President and CEO
- ▶ 18/12/2013
- AirAsia X orders 25 more A330-300s
- Delta CEO affirms no voice calls during flight for customers

▶ 19/12/2013

- ANA and Garuda Indonesia agree comprehensive partnership
- Mikael Wangdahl new Managing Director and COO for Blue 1
- 20/12/2013
- EUROCONTROL: Estonia applies for membership
- Boeing and Cathay Pacific Airways announce order for 21 777-9Xs ψ



- Air Caraïbes commits to six A350XWBs
- ▶ 30/12/2013

25

- FAA Selects Six Sites for Unmanned Aircraft Research
- Resignation of THAI President